Nurses' Educational Advancement is Necessary for Increasing Educational Capacity

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January, 2006

The purpose of this white paper is to:

- clearly state the problems regarding Vermont's ability to increase its capacity to educate more nurses;
- 2) summarize the progress made to date; and
- 3) put forth an action plan based on Vermont specific challenges.

# Background

# **NATIONAL PERSPECTIVE**

In the eighth year of a national nursing shortage, progress has been made regarding increased enrollment in undergraduate nursing schools, improved work environments and increased salaries. The concerted efforts of many organizations have dramatically increased interest in nursing as a career. The National League for Nursing<sup>1</sup> reports a 50.3% increase in enrollment in all types of pre-licensure registered nurse programs but also reported an estimated 125,000 qualified applicants were turned away in the fall of 2004.

The main reason there is a limited capacity in nursing schools across the county is that we have a national nursing faculty shortage. Ten reasons for this shortage as cited by the American Association of Colleges of Nursing<sup>2</sup> are:

- 1. Faculty retirement projections From 2004 to 2012 between 200-300 doctorally-prepared faculty will be eligible for retirement annually.
- Decline in the percent of younger faculty An 18% decrease in the age group of 36-45 years was seen from 1993 to 2002.
- 3. Increased employment of doctoral graduates in settings other than schools of nursing.
- 4. Disparity between clinical and academic salaries.
- 5. Tuition and loan burden for graduate study.
- 6. Diminishing pipeline of enrollees and graduates from doctoral programs.
- 7. Prolonged "time to degree" for doctoral education.
- 8. Job dissatisfaction due to workload and role expectation issues.
- 9. Challenging student populations (i.e. non-traditional, parttime, multigenerational, and academically unprepared).
- 10. Expectations to "do it all" teach, practice and research.

# **Vermont Perspective**

## PROGRESS

University of Vermont.

Since the 2001 Blue Ribbon Commission on Nursing convened and made its recommendations, progress on combating Vermont's nursing shortage has been made. Increases have been seen in the numbers of: enrolled students at all levels, nurse graduates, and male nurses. There appears to be some positive progress in terms of reducing the likeliness to leave due to salary dissatisfaction compared to 2003. Vacancy rates in hospital and home health agencies were lower in 2005 compared to 2003. Expansion of nursing educational offerings to Vermont students in rural locations has been made

by Castleton State College, Vermont Technical College and the

More financial incentives for graduate studies and the choice of taking a nurse educator position have been established in 2004-2005.

- Loan Repayment for Nurse Educators was funded in June, 2005
- Freeman's Nurse Scholarship extended to graduate students
- Vermont Nurse Foundation Light the Lamp Scholarship
- Vermont Organization of Nurse Leaders' Advanced Degree Nurse Leadership Scholarship

#### **NO CHANGE**

Home Health continues to be the only setting in which the majority of agencies (70%) offer differentiated pay based on educational preparation. Pay is not differentiated for nurses with BSN or credentials in the majority of hospitals and nursing homes in Vermont. The numbers of baccalaureate prepared nurses remains roughly half (32%) of the recommendation of the National Advisory Council on Nursing Education and Practice (1995) which was to have 60% of the RN workforce prepared at the Bachelor's degree level.

Comparing the data between years 2003 and 2005 from the Board of Nursing Relicensure Surveys, some progress is noted at the Master's level but actual decreases are seen at the BSN level and no change for doctoral degrees.

RN Highest Nursing De	gree 2003	2005
BSN	33.43% (1375)	32.42% (1321)
Master's	4.08% (168)	4.59% (187)
Doctorate in nursing	0.15% (6)	0.12% (6)
(Doctorate in non-nurs	sing field) (17)	(18)

APRN Highest Nursing Deg	gree	2003	2005
Master's	58.59% (	150)	57.15% (171)
Doctorate in nursing	1.95%	(5)	1.57% (5)
(Doctorate in non-nursing	g field)	(7)	(7)

## LOSING GROUND

The five schools of nursing in the state are hard pressed to be able to accommodate the renewed interest in careers in nursing. This is directly related to resources available for additional faculty positions, not to mention the problems finding appropriately educated faculty to fill existing positions. Student clinical placement sites are also limited. Applications submitted to the only graduate program in nursing in the state have also declined.



The following actions are recommendations based on the Vermont situation and the input of four focus groups with educators and practice partners held November 2004- June 2005:

#### Stakeholders

ONW: Office of Nursing Workforce
SONs: Schools of Nursing
HCE: Health Care Employers
VSNA: Vermont State Nurses Association
VONL: Vermont Organization of Nurse Leaders
VNIP: Vermont Nurse Internship Program
AHEC: Area Health Education Centers VAHHS: Vermont Organization of Hospitals & Health Systems
VDH: Vermont Department of Health
AHS: Agency of Human Services
BON: Board of Nursing
WDP: Workforce Development Partnership
VSAC: Vermont Student Assistance Corporation

Actions recommended:	Responsible Parties
<ol> <li>Expose all practice partners to faculty shortage problem and the need for nurses to be supported in their educational advancement.</li> <li>Improve tuition reimbursement offerings</li> <li>Differentiate nursing roles (LPN, RN- Associate Degree, RN- Bachelor's Degree) with clear salary incentives</li> </ol>	ONW, HCE
2. Promote the benefits of educational advancement and preparation for a faculty role.	ONW, SONs, AHEC
<ul> <li>Recognize and celebrate excellence in clinical teaching in all settings</li> <li>Expand nurse educator marketing campaign</li> <li>Provide venues for career advise</li> <li>Disseminate scholarship and loan repayment information</li> <li>Create clear advancement pathways for all levels of nurses</li> </ul>	ONW/VONL, AHEC SONs, ONW, AHEC,VDH,WDP HCE, SONs AHEC, ONW, VONL, VSNA, HCE, SONs,VSAC SONs, ONW
"Grow your own" programs	HCE
<ul> <li>3. Advance Joint Clinical Appointments</li> <li>Explore new models of joint clinical appointments</li> <li>Celebrate successful implementation</li> </ul>	ONW, VDH, AHEC ONW, VDH
4. Support faculty retention initiatives	SONs
<ul><li>Roles for retiring faculty</li><li>"Turn" teach rather than "team" teach</li></ul>	SONs
Advance use of clinical simulators	SONs, HCE
<ul> <li>Seek grant funding for on-line system of clinical placements to fully utilize existing clinical sites and staff resources.</li> </ul>	VNIP, ONW, SON
<ul> <li>Pay attention to junior faculty mentoring and retention.</li> </ul>	SONs
• Encourage assessment of academic work environment to develop best practices in retention.	SONs
5. Seek state funding for:	
<ul> <li>Increase of faculty salaries</li> <li>Increase number of faculty positions</li> <li>Continue support of loan repayment and forgiveness for nurse educators</li> <li>Expansion of graduate school offerings.</li> </ul>	VSNA, VONL, SONs, ONW, WDP VSNA, VONL, SONs, ONW, WDP VSNA, VONL, SONs, ONW, AHEC VSNA, VONL, SONs, ONW
6. Continued data collection to track progress and needs.	ONW, AHS, VDH, BON, WDP, AHEC

# Conclusion

Vermont has been a model for other states regarding initiatives to combat the nursing shortage. A network of collaborating stakeholders has produced some good outcomes to date. Focused initiatives are now necessary to address the complex challenge of being able to educate all the individuals who are qualified to become nursing professions. This White Paper is meant to serve as a road map for future work that is necessary to avert a crisis in care due to a lack of registered nurses.

### **References**:

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- 2. American Association of Colleges of Nursing (AACN). "Faculty Shortages in Baccalaureate and Graduate Nursing Programs: Scope of the Problem and Strategies for Expanding the Supply." May, 2003. Retrieved from: http://www.aacn.nche.edu/Publications/White Papers/ FacultyShortages.htm